



MOBILITY AS ANAMENITY

Exclusive. On-demand. All Electric.

CARB Clean Mobility Options Program Update: 9/15/2020

Presented by Paul D. Hernandez Director of Public Policy & Government Relations



Product: Mobility as an Amenity (MaaA)

Exclusive *electric* car-sharing solution for apartments, hotels and workplaces.









Full Service Mobile App

Registration, reservation, and vehicle access and control

All Electric Vehicle Fleet



Insurance



Roadside Assistance



Data Platform



Building Electrification

Installation of EV chargers for Envoy and privately owned vehicles onsite

Turn-key Solution







Partnership	Deployment Pipeline
Energy Commission (Bay Area)	30 Envoys, 15 Locations
Energy Commission (Sacramento)	30 Envoys, 15 Locations
Electrify America (Sacramento)	90 Envoys, 45 Locations
Peninsula Clean Energy	3 Envoys, 1 Location
Eversource	Supporting utility MUD Deployment
Los Angeles Cleantech Incubator (LACI)	4 Envoys, 2 Locations (Pacoima & San Pedro)
Forth/Pacific Power (Oregon)	5 Envoys, 5 Locations
Northern California, Irvine, Los Angeles, San Diego	
Oregon & Washington	Robust Market Rate Deployment Pipeline: Long-term relationships with 79 leading real estate developers and owners
East Coast	
California Air Resources Board (CARB)	Registered Low Carbon Fuel Standard (LCFS) party

CMO Program offering

- Turn-key solutions (*Envoy's core offering*)
- Sized to customer need & scale (approx. ~\$200k to ~\$1MM)
- Brand & technology agnostic (Envoy Goal: maximize e-miles, GHG emissions reduction, and technology integration)
- Predictable, steady, & early utilization (via rapid construction, quick transition to operation)
- Real-time data collection & insight (bi-weekly reporting to partners)
- Qualitative & Quantitative market insight (Goal: unlock market transformation)
- Innovative incentive structures (Part of our 5-year plan)
- Revenue share modeling (Part of our 5-year plan)
- Long-term sustainability models (Part of our 5-year plan)

Envoy's CARB CMO 5-year Plan? (Highlights)

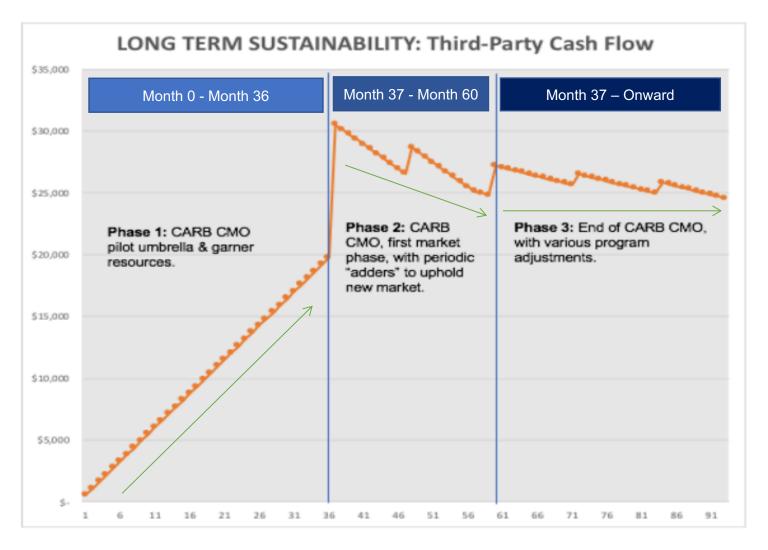


Envoy's Turn-key Pilot will include:

- Revenue Sharing (with property and/or assignee)
- Resource garnering: a "set aside" for resources to support program post-pilot
- Mobility wallets that streamline customer access to resources
- Direct Community Incentives (DCIs) to help meet community members at their price point while ensuring market-driven transactions
- Marketing, Education, and Outreach (ME&O) ideally in partnership with project partners
- Real-Time data & research analysis to support rapid program adjustments as needed
- Cash flow management advising
- An energy lens to unlock energy-specific resources to expand program success.

Our Goal Together: To develop the path to market success and long-term sustainability



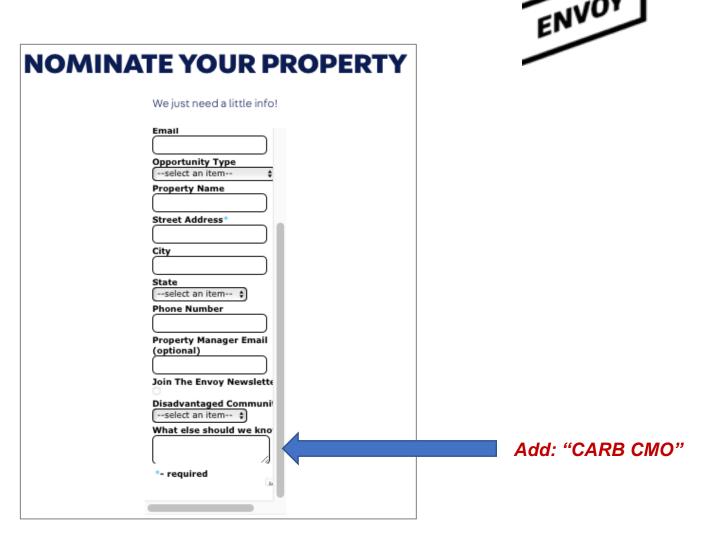


Let's Chat!

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